This document includes the strategic goals for Inuit Circumpolar Council (ICC)-Alaska, a national member of ICC International. ICC was founded in 1977 and ICC-Alaska is a 501(c)3 non-profit organization.

**ICC-Alaska**

ICC-Alaska is a 501(c)3 non-profit organization that works on behalf of the Inupiat of the North Slope, Northwest and Bering Straits; the St. Lawrence Island Yupik; the Cup’ik of Southwest Alaska and the Central Yup’ik of the Yukon-Kuskokwim Delta in Southwest Alaska. ICC-Alaska is a national member of ICC International and maintains an office in Anchorage, Alaska.

**ICC-Alaska Board of Directors**

James Stotts ICC Executive Council Vice Chair, ICC-Alaska President  
Vera Metcalf ICC Executive Council Member, ICC-Alaska Vice President  
Marie Greene NANA Regional Corporation, ICC-Alaska Secretary  
Vivian Korthuis Association of Village Council Presidents, ICC-Alaska Treasurer  
Charlotte Brower North Slope Borough  
Richard Glenn Arctic Slope Regional Corporation  
George Olemaun Inupiat Community of the Arctic Slope  
Hendy Ballot Northwest Arctic Borough  
Percy Ballot Maniilaq Association  
Roy Ashenfelter Bering Straits Native Corporation  
Denise Michels Kawerak, Incorporated  
Paul John ICC-Alaska Elders Representative  
Nicole Kanayurak ICC-Alaska Youth Representative
The Inuit Circumpolar Council (ICC)
ICC is an international non-governmental organization which represents the interests of the Inuit of Alaska (USA), Canada, Greenland (Denmark), and Chukotka (Russia). ICC was founded in 1977 and holds Consultative Status II with the United Nations. ICC is a Permanent Participant at the Arctic Council.

ICC receives its mandate from a General Assembly held every four years. Between Assemblies, the Chair and an Executive Council consisting of two members from each country oversee the work of the organization.

For the term of 2014-2018, the ICC Executive Council members are:

**ICC Chair**  
Okalik Eegeesiak

**ICC Canada**  
Duane Smith - ICC-Canada President and ICC Vice-Chair  
Herb Nakimayak - Executive Council Member

**ICC Chukotka**  
Tatiana Achirgina - ICC-Chukotka President and ICC Vice-Chair  
Elena Kaminskaya - Executive Council Member

**ICC Greenland**  
Hjalmar Dahl - ICC-Greenland President and ICC Vice-Chair  
Martha Abelsen - Executive Council Member

**ICC-Alaska**  
James Stotts - ICC-Alaska President and ICC Vice-Chair  
Vera Metcalf - Executive Council Member
ICC purpose and principles

Founded in 1977 by the late Eben Hopson of Barrow, Alaska, the Inuit Circumpolar Council (ICC) has flourished and grown into a major international non-government organization representing approximately 150,000 Inuit of Alaska, Canada, Greenland, and Chukotka (Russia). The organization holds Consultative Status II at the United Nations.

To thrive in their circumpolar homeland, Inuit had the vision to realize they must speak with a united voice on issues of common concern and combine their energies and talents towards protecting and promoting their way of life.

The principal goals of ICC are, therefore, to:
• Strengthen unity among Inuit of the circumpolar region;
• Promote Inuit rights and interests on an international level;
• Develop and encourage long-term policies that safeguard the Arctic environment; and
• Seek full and active partnership in the political, economic, and social development of circumpolar regions

“We [Inuit] are an international community sharing common language, culture, and a common land along the Arctic coast of Siberia, Alaska, Canada and Greenland. Although not a nation-state, as a people, we do constitute a nation.”

- Eben Hopson
Kitigaaryuit Declaration

The Kitigaaryuit Declaration gives ICC-Alaska as well as the other ICC member countries the foundation, direction and boundaries for the work they do to carry out the mission of ICC as described in the above principles. ICC holds a General Assembly every four years at which delegates from across the circumpolar region elect a new Chair and an executive council, develop policies, and adopt resolutions that will guide the activities of the organization for the coming term. The General Assembly is the heart of the organization, providing an opportunity for sharing information, discussing common concerns, debating issues, and strengthening the bonds between all Inuit.

ICC-Alaska uses the Declaration to drive its strategy and set its priorities for the term. The major priority areas that arose from the 2014 General Assembly are as follows, each area is outlined in detail with mandates and instructions in the Kitigaaryuit Declaration.

- Arctic Council and International Fora
- Environmental Stewardship
- Safe Shipping and Fisheries
- Sustainable Economic Development
- Health and Well-Being
- Food Security
- Communication
- Education and Language
- Traditional Knowledge and Science

Ukiuqta’citumi Hivuniptingnun
One Arctic, One Future
ICC-Alaska Strategic Plan Overview

This term is particularly important for ICC-Alaska as it is the term that leads up to the Alaska General Assembly in 2018. ICC-Alaska will also be preparing to host the Office of the Chair during the 2018-2022 term. The General Assembly requires a great deal of preparation and planning in addition to ICC-Alaska’s current and future scope of work to carry out the vision and mission as set by ICC-Alaska’s Board of Directors and staff.

ICC-Alaska’s Board and staff recognize the challenges ahead and have laid out plan to set the organization up to address the challenges of today and tomorrow. This strategic plan was developed with careful consideration of the Kitigaaryuit Declaration as well as the ICC-Alaska member priorities. The following sections of this Strategic Plan address the values, vision and mission of ICC-Alaska and lay out the priorities of the organization leading up to the 2018 General Assembly.

ICC-Alaska Values

ICC-Alaska’s core value is its Inuit identity. This identity is the driving force behind the values and work of ICC-Alaska. It is also what makes the organization unique and different from other organizations and allows it to be the only one of its kind to represent the Inuit of Alaska on the global stage.

Inuit culture, heritage and language are at the heart of ICC-Alaska’s beliefs and values. These beliefs and values serve as the foundation for everything ICC-Alaska does and stands for from its day to day tasks to its engagement at the international level. ICC-Alaska uses these values as its guide.
**ICC-Alaska Vision**

ICC-Alaska’s vision of the future is what gives it hope and energy to persevere in the work that it does to advocate on behalf of Alaskan Inuit. ICC was founded on a great vision that Inuit around the globe would join together in unity to give a powerful voice to Inuit concerns, protect Inuit rights, and ensure that Inuit everywhere could enjoy these cultural rights freely.

ICC-Alaska’s vision is one of a world where Inuit are leading the way in every facet of life, creating and sustaining a future we can be proud to be apart of.

ICC-Alaska’s vision is that of a world where Inuit are leading the way in setting policy at the international level that has positive impacts at home. It is a vision where Inuit youth are actively engaged in the mission of the organization and where Inuit youth and elders are working together to maintain the language, culture and traditions. This vision is of a world where traditional knowledge and practices are commonly used and documented. In our vision Inuit are leaders in health and well-being; in education; in business and sustainable economic development; in true co-management of wildlife; and in ensuring food security.

**ICC-Alaska Mission**

ICC-Alaska exists to be the unified voice and collective spirit of Alaskan Inuit, to promote, protect and advance Inuit culture and society.

ICC-Alaska accomplishes its mission first and foremost by respecting and living Inuit cultural values and engaging youth and elders in all elements of its work. As part of this mission ICC-Alaska also aims to create effective communication links with our members to connect each regions villages to the international level. In pursuing our mission we share our knowledge, traditions, language and culture. It is these important elements of work that allow ICC-Alaska to integrate past and present in meaningful ways to accomplish its strategic objectives.
ICC-Alaska Value Proposition

ICC-Alaska is a vital organization that serves to unify its members, develop common goals, and carry out important work that its member organizations deem as priority. It carries out this work with an emphasis on maintaining the valuable connection to Inuit circumpolar-wide. As an organization it always strives to add value to its members, and to Inuit around the world by sharing Alaskan Inuit perspective, knowledge and culture. ICC-Alaska serves as an agent for Inuit advocacy at the international level in organizations like the Arctic Council and United Nations. ICC-Alaska also serves to communicate and carry out Declaration priorities and agreements that ICC develops every four years at the General Assembly.

ICC-Alaska Special Priority: 2018 General Assembly and Chairmanship Planning

ICC-Alaska is excited and honored that Alaska will be hosting the 2018 General Assembly in Barrow, Alaska. The General Assembly is described as the heart of the organization, as such ICC-Alaska has already begun the process of planning and preparing for this event which unites Inuit from around the world and gives voice to their concerns, hopes and dreams. ICC-Alaska has given the General Assembly a special place in the strategic plan and is already laying out plans for the event and is to begin fundraising to ensure that the event is successful and meaningful for all Inuit. ICC-Alaska is also preparing for hosting the Office of the Chair during the next term, 2018-2022.
ICC-Alaska Priorities and Objectives 2014 - 2018

ICC-Alaska board and staff have worked diligently to develop a unified voice for Alaska’s Inuit, with careful consideration of the General Assembly and the Kitigaaryuit Declaration. Below you will find ICC-Alaska’s priorities and objectives for the 2014-2018 term in rank order.
1. **Priority One: To Advocate for Inuit Food Security**

**Objectives:**

1. To improve and expand existing fish and game co-management structures
2. To plan for the Inuit Wildlife Summit
3. To provide education for and promote the results and implement recommendations from the project “How to Assess Food Security from an Inuit Perspective: Building a Conceptual Framework on How to Assess Food Security in the Alaskan Arctic”
4. To continue to facilitate dialogue and promote food security priorities as directed by the Declaration

2. **Priority Two: To Ensure Inuit Perspective, Concerns and Interests are Represented at the Arctic Council**

**Objectives:**

1. To bring forth Alaskan Inuit concerns regarding Arctic marine shipping and engage in the Arctic Marie Shipping Assessment implementation
3. To bring attention to the need to reduce the high energy costs within the Arctic
4. To bring attention to the need to improve telecommunications within the Arctic
5. To promote Inuit health and well-being, including addressing pollutants/contaminants, high rates of suicide, water and sanitation and generally to improve living conditions in the Arctic
6. To work to address climate change with a focus on adaptation and sustainability and to engage members directly when appropriate within the Arctic Council
7. To educate members on the role of ICC within the Arctic Council
Priority Three: To Build Upon and Promote the Implementation of the Alaska Inuit Education Improvement Strategy

Objectives:
1. To promote the decolonization of education frameworks to more clearly align with Inuit ideologies
2. To advocate for improved policies related to Inuit education
3. To research, advocate for and promote the development, implementation and sharing of culture based curriculum to enhance Inuit students’ foundational studies and identity as Inuit
4. To promote the establishment of Inuit language schools
5. To assist in fostering leadership capacity among Alaska Inuit
6. To advocate for revitalizing and reclaiming Inuit traditional parenting skills
7. To prepare for the Inuit Education Summit

Priority Four: To Promote the Utilization of Traditional Knowledge

Objectives:
1. To build upon and implement ICC efforts on the utilization of traditional knowledge
2. To promote traditional fish and game management practices
3. To promote the passing on and exchange of traditional knowledge regarding traditional healing and medicine practices
4. To encourage the documentation and exchange of traditional knowledge and practices among members
5. To continue to work on proprietary rights
6. To encourage institutions, such as public schools, to support the passing, transfer, and use of traditional knowledge
Priority Five: To Engage Youth in ICC

Objectives:
1. To engage youth year-round through various ways including outreach via social media and by inviting youth to attend international meetings
2. To facilitate a youth summit where youth set the agenda
3. To promote youth exchanges between ICC countries
4. To explore implementing a youth advisory committee
5. To explore partnerships with relevant organizations and institutions such as universities to develop and implement curriculum for an Arctic program where youth could learn about ICC history and activities

Priority Six: To Promote Inuit Health and Well-being

Objectives:
1. To continue to participate in the Inuit Health Steering Committee and promote implementation of the Inuit Health Strategy
2. To engage with the Arctic Council’s Arctic Human Health Expert Group and ensure Inuit concerns and perspectives are included
3. To work on suicide prevention within the Arctic Council’s Sustainable Development Working Group
4. To share best practices for creating an environment conducive to health and well-being including promoting traditional food resources
5. To promote traditional healing and sharing knowledge
6. To showcase best practices and successful Inuit health care models
Priority Seven: To Encourage Sustainable Economic Development in the Arctic

Objectives:
1. To prepare for Inuit Economic Development Summit
2. To promote the Inuit Declaration on Resource Development Principles
3. To monitor Arctic Economic Council
4. To encourage partnerships with states and interest groups, including interested non-Arctic states, on Arctic economic development projects and activities
5. To identify and share successful Inuit business models